

UBC GamePlan

Consultation Summary Report

March 2017



THE UNIVERSITY OF BRITISH COLUMBIA

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1. Executive Summary

The public engagement process to support the development of a long-term recreation and athletics facilities strategy (UBC GamePlan) took place over two phases between October 2016 and February 2017. Both consultation phases included extensive notification, outreach and advertising of the opportunities to provide input to stakeholders, partners and the campus community.

The report that follows documents the public engagement process, detailing engagement activities with stakeholders and partners, notification and outreach, advertising, events, and summarizing the input received in each phase along with responses on how the input was considered in the final report to the UBC Board of Governors in April 2017.

Phase 1 Summary

From October 3 – 23, 2016, the campus community was invited to the first phase of public consultation to provide input online and in person on the proposed Recreation and Spectator Hub principles and options.

Over the three-week consultation period we had:

- over 350 people attend the public open houses and information booths
- 2,231 respondents that started the survey with 1,922 respondents answering at least one question
- 11 stakeholder letters and email submissions
- 44 letter and email submissions
- Four (4) petitions
- 8,200 unique page views to the project web pages during the consultation period
- Over 4,200 views of the three UBC GamePlan videos (not counting the views on digital signage across campus)

Respondents to the survey were predominantly students (53%), followed by neighbourhood residents (11%), staff (11%), alumni (10%), faculty (8%), and other (6%). Forty percent (40%) of the respondents live on campus in either student/student family housing or in campus neighbourhoods, with 45% of respondents living in the City of Vancouver, 3% of respondents living in the University Endowment Lands and 13% living elsewhere (Lower Mainland and beyond).

The Guiding Principles that were most important to respondents were:

1. 'promoting health and wellbeing' (68% very important, 27% important),
2. 'fostering varsity excellence' (34% very important, 35% important)
3. 'align with UBC's core academic mission' (26% very important, 52% important)
4. 'build a sound business case' (23% very important, 47% important)

For the **Recreation Hub** options, 45% of respondents felt Option C (full rebuild of War Memorial Gym) best addresses the identified recreation and athletics needs, while 33% of respondents felt Option B did (full renovation of War Memorial Gym) and 16% felt Option

A did (basic renovation of War Memorial Gym). Between Options A and B, 49% of the respondents felt renovation of War Memorial Gym, in some form, best addresses the identified recreation and athletics need.

For the **Spectator Hub** options 61% of the respondents felt that Option 1 (keeping Thunderbird Stadium in its current location) best meets the identified recreation and athletics needs. The option that least meets the identified recreation and athletics needs, by 27% of the respondents, was Option 4 (Reimagined Osborne Centre).

In addition to questionnaire input, extensive communication and conversations took place with researchers working near the Option 4 site (Osborne) and residents in Hampton and Hawthorn Place near Options 3 and 4. Researchers conveyed strong concern about increased noise and vibration which would adversely affect their research, while residents expressed strong concern about potential increases in noise, traffic, parking and potential negative impact to property values and quality of life.

Submissions were also received from undergraduate students expressing support for Option 4 (Osborne) because they felt it best meets students' recreation and athletics needs.

Following Phase 1 public consultation and with further technical and financial analysis of the options, the basic renovation to War Memorial Gym (Option A) was removed from consideration, and Thunderbird Stadium Options 1a (basic renovation), 3 (Rashpal Dhillon Track and Field Oval) and 4 (Reimagined Osborne Centre) were removed from further consideration.

Phase 2 Summary

From January 21 – February 3, 2017, the campus community was invited to participate in the second phase of public consultation to provide input online and in person on the proposed shortlisted options resulting from Phase 1 in October 2016.

Over the two-week consultation period we had:

- A combined total of 140 people attend the two workshops (January 21 – focused on the interests of campus residents & January 31 – for the whole campus community)
- 51 respondents that started the survey with 41 respondents answering at least one question
- 1 stakeholder letter from the Vancouver Heritage Foundation
- 4 letter and email submissions
- One (1) petition from the Promontory building in Hawthorn Place
- 568 unique page views to the project web pages during the consultation period

For the **War Memorial Gym** options, through the stakeholder engagement, workshops and surveys we heard support for both a renovation and full rebuild, support for pairing it with

an Athletic Centre of Excellence, and concerns regarding the potential loss of War Memorial Gym as a building with historical significance.

For the **Thunderbird Stadium** options, we heard strong support for Option 2 (Whit Matthews Field), support for Option 1B (Full Renovation) and strong concern from residents about potential increases in noise, traffic, parking and potential negative impact to property values and quality of life.

At the workshops many groups expressed support for improving access to facilities, consolidating sport facilities, building additional recreation space, and carefully considering the needs of different stakeholders.

Letters from the Vancouver Heritage Foundation and Heritage Vancouver Society support retaining War Memorial Gym and Thunderbird Stadium for their heritage value, and recommend adapting the buildings to suit modern needs and improved connections to the UBC community (Appendix XI).

One petition with 57 signatures was received from residents of the Promontory building in Hawthorn Place expressing support for Thunderbird Stadium option 1b, and concern regarding the potential for high-rise towers being located on the current Stadium site.

2. Phase 1 Consultation

Phase 1 Process Description

From October 3 – 23, 2016, UBC invited the campus community, partners and stakeholders to share their feedback on a series of proposed options through an online survey, four open houses, and through meetings and presentations.

The options presented for input were focused around two hubs – a Recreation Hub, focused on options for War Memorial Gym, and a Spectator Hub, focused on options for Thunderbird Stadium which would include an Athletics Centre of Excellence. Three options were presented for the Recreation Hub and five options were presented for the Spectator Hub. In addition to seeking input on the options, this phase of engagement also asked for input on the six Board endorsed Guiding Principles.

In this phase:

- Over 350 people attend the public open houses and information booths
- There were 2,231 respondents that started the survey with 1,922 respondents answering at least one question
- 11 stakeholder letters and email submissions were received
- 44 letter and email submissions were received
- Four (4) petitions were received
- There were 8,200 unique page views to the project web pages during the consultation period

- There were over 4,200 views of the three UBC GamePlan videos (not counting the views on digital signage across campus)

The public consultation information presented at open houses, online and in presentations can be found in Appendices I and II. The sections that follow outline how we engaged stakeholders, partners and the campus community, what we heard and how the input was considered.

Stakeholder and Partner Engagement

Meetings, Presentations and Outreach

- School of Kinesiology (meetings)
- Council of Deans (presentation)
- UBC Faculty Association (meeting)
- Alma Mater Society (AMS)(monthly meetings)
- Graduate Student Society (GSS)(presentation)
- University Neighbourhoods Association Board of Directors (presentations and monthly updates)
- University Endowment Lands Community Advisory Council (presentation)
- Senate Academic Building Needs Committee (presentation)
- UBC Property and Planning Advisory Committee (PPAC)(presentation)
- Joint Steering Committee of the Centre for Disease Modeling (CDM) and Modified Barrier Facility (MBF)(presentation)
- UBC Botanical Garden (meeting)
- Musqueam First Nation (meeting)
- President's Advisory Council on Campus Enhancement (PACCE)(presentation)
- Athletics and Recreation Staff (presentation)
- UBC Sport Clubs (presentations)
- University Sport and Recreation Committee (presentation)
- Thunderbird Athletes Council (presentation)
- Major Athletics Partners (presentations and meetings)
- Varsity Coaches (presentation)
- Royal Canadian Legion (meeting)
- Canadian Armed Forces (outreach email)
- MLA David Eby (meeting)
- Sandringham Strata Council (Hampton Place – by invitation)(presentation)
- Providence Health Care (meeting)

What We Heard

The tables included below reflect input received through 11 stakeholder/partner letters and through meetings/presentations with the groups listed in the section above.

Letter submissions were received from the following stakeholders in this phase:

- Alma Mater Society (AMS)

- Joint Steering Committee of the Centre for Disease Modeling (CDM) and Modified Barrier Facility (MBF)
- Thunderbird Athletics Council
- UBC Softball Team
- Kinesiology Undergraduate Society
- Clement's Green Strata Council
- Sandringham Strata Council
- St. James House Strata Council
- Thames Court Strata Council
- West Hampstead Strata Council
- Wyndham Hall Strata Council

Theme	Outcome
Overall Comments	
The AMS expressed overall support for the Hub concept provided that students and student clubs have access to facilities across both Hubs to maximize utilization	<p>A proposed new recreation fitness centre combined with varsity facility in the University Boulevard area will significantly increase access to facilities for students, faculty, staff and residents.</p> <p>A proposed rebuilt stadium, better connected to Thunderbird Park, will provide improved facilities for a variety of field clubs and varsity teams.</p>
Thunderbird Stadium Options	
Concern from strata councils that Option 3 would have a negative impact on neighbouring residents (traffic, noise, safety, construction impacts, decreased property values)	Option 3 was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit.
Concern from researchers that Option 4 construction and ongoing noise would interfere with scientific research taking place in nearby facilities	Option 4 was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit (neighbouring researchers as well as residents).
Concern from strata councils that Option 4 would have a negative impact on neighbouring residents (traffic, noise, safety, construction impacts, decreased property values)	Option 4 was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit (neighbouring researchers as well as residents).
The AMS expressed support for Options 2 and 3, contingent on the funding model (see section below)	In the March 2017 AMS elections, students supported the proposed recreation fitness facility by approving a fee to contribute to a New Recreation Centre. The fee will be based on an agreement between UBC and the AMS and begin at \$5 per year, increasing \$5

Theme	Outcome
	annually to \$25 and continuing until a maximum of \$22.5m, the nominal value. The present value of the contribution is approximately \$12.5m.
The AMS expressed concern over Options 4 and 5 due to the loss of academic floor-space	Option 4 was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit (neighbouring researchers as well as residents). Option 5, which proposed the Centre of Excellence on academic land, was not supported as part of the GamePlan Strategy.
The Thunderbird Athletics Council expressed support for updating athletics and recreation facilities on campus and for locating the Stadium closer to other athletics facilities on campus	The final siting and layout of a rebuilt stadium will be undertaken as part of the Stadium Road Neighbourhood process, to begin in fall 2017.
War Memorial Gym Options	
The AMS expressed support for rebuilding War Memorial Gym provided that the recreational component is at par with varsity facilities	GamePlan recommends War Memorial Gym be fully renewed or rebuilt as the varsity spectator venue. Given the importance of the building as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design.
Consultation Process	
<p>The Faculty Association expressed concern with the design of the survey, including process of field testing.</p> <p>The Faculty Association also expressed concerns regarding faculty representation in the process</p>	<p>C+CP will look into opportunities to strengthen survey methodology going forward, working with industry and campus experts.</p> <p>For future processes, C+CP will build on engagement with the Property and Planning Advisory Committee, Senate Academic Building Needs Committee, Faculty Association, Committee of Deans as well as exploring new ideas for broader faculty engagement.</p>
Concern from one neighbourhood strata council that consultation notification was insufficient	C+CP makes every effort to notify the campus community of consultation processes and opportunities to provide input. Each process presents an opportunity to improve notification practices and C+CP will continue to work with the UNA on how to better reach neighbourhood residents for future consultation processes.

Theme	Outcome
Baseball Stadium	
The UBC Softball Team suggested incorporating a regulation softball diamond into the design of the new baseball stadium to support both varsity and community uses	UBC Athletics is reviewing all potential design considerations to make the baseball stadium functional for softball as well.
Academic Land Use, Revenue and Resource Allocation	
The AMS expressed opposition to any net loss of academic land for future development	GamePlan recommends a new recreation fitness facility on the Gateway North site in the University Boulevard area, which is designated as academic land in the Land Use Plan. Athletics uses are permitted under the Land Use Plan designation for academic land.
The AMS suggests that any renovations or developments of future athletics facilities have strong business cases with minimal costs incurred by students	GamePlan is a long term strategy, not a detailed capital plan. It includes high-level costing on proposed projects recognizing that any capital allocations will be made through the Executive and Board capital prioritization and approval processes. It will also be dependent upon further due diligence in the determination of project costs and identification of other funding sources, such as donors, sponsorship, government grants. In the March AMS elections, students supported the proposed recreation fitness facility by approving a fee to contribute to a New Recreation Centre up to a maximum of \$22.5m, the nominal value. The present value of the construction is \$12-15M.
The AMS opposes the move of Thunderbird Stadium if the revenue or profits from land leases are spent on capital projects directly rather than being invested into the endowment.	Consistent with past “cost of development” practices, the UBC Board of Governor’s approved funds for the rebuilt stadium will be through incremental revenue from new and better development sites (above what is allowed in current plans) created by optimal siting through the Stadium Road Neighbourhood Plan.
Future Kinesiology Building Needs	
Both the AMS and Kinesiology Undergraduate Society expressed support for a dedicated academic facility to house the School of Kinesiology	GamePlan recommends integration of significant academic space within a new fitness facility, which could be dedicated for the School of Kinesiology.

Theme	Outcome
The Kinesiology Undergraduate Society provided a summary of academic, social, and health-related space needs to be considered should a new School of Kinesiology space be designed.	GamePlan identifies significant synergy between Athletics and Recreation and the School of Kinesiology with opportunities to optimize efficiency in space utilization.

Public Notification, Advertising and Outreach

Broad notification was provided of the October 3-23, 2016 public consultation period through advertising, email, social media, digital signage, direct mail, video and other available channels.

- The Ubyyssey, print ads published on September 20 and October 4, 2016
- Ubyyssey online ad banner from October 3-23
- Vancouver Courier, print ads published on September 22 and October 6
- Advertising in bathroom stalls in campus athletics facilities
- Campus Resident, print ads published on September 19 and October 17
- Broadcast email to all UBC faculty, staff and students on October 3
- Working at UBC newsletter on October 5
- UBC Events web page from October 3 to 23
- AMS e-newsletter, published on August 31 and October 14
- C+CP newsletter, published on September 15 and October 11
- Healthy UBC e-newsletter, published on October 5
- UBCfyi e-newsletter, published on October 5
- UNA e-newsletter, published on September 22, 29 and October 6, 13
- SHHS e-newsletter, published on October 11
- Posts to C+CP Twitter account between September 13 to October 23
- UBC digital signage from October 3-23
- Posts to the UBC Facebook page
- Broadcast video on This Week at UBC from October 11 to 14
- Postcards mailed to neighbourhood resident addresses (unaddressed mail)
- Notification through UNA WeChat group
- Notification email sent to UNA Strata Presidents, with poster (distributed through UNA)
- Vinyl street decals installed in 19 prominent locations around campus
- Large outdoor signage (6ft x 6ft) located outside the Student Recreation Centre, Aquatic Centre and the AMS Nest
- C+CP website event calendar
- C+CP website – project web page

- 2,500 bookmarks with information about the process and how to participate were distributed at information booths, open houses, stakeholder meetings/presentations, to the Student Recreation Centre, as well as to other locations on campus
- 452 posters were distributed to student residences, the AMS Nest, UBC departmental administration offices, UNA, Wesbrook Place and Chancellor Place businesses, Wesbrook Community Centre and Old Barn Community Centres
- Three promotional videos uploaded to [UBC's YouTube channel](#)
- Public announcements regarding the process were made during varsity games

A communications toolkit including information about the process, tweets, web and e-newsletter content was also distributed to communications staff across campus. A list of groups that received the information is included in Appendix VI.

Public Events

Information Booths

To raise awareness for the UBC GamePlan planning process and the opportunity to provide input, information booths were held across campus as well as at a number of existing events.

Existing Events:

1. Free Week at the Student Recreation Centre on September 13 from 4:30pm to 6pm
2. Welcome Back Staff BBQ at the Koerner Plaza on September 14 from 11:30am to 1:30pm
3. Homecoming Street Party on September 17 at Thunderbird Stadium from 3pm to 5pm
4. Day of the Long Boat on October 1 at Jericho Sailing Centre from 9am to 2pm

UBC GamePlan Information Booths:

1. Outside the UBC Bookstore on September 12 from 11am to 1pm
2. Outside the Old Barn Community Centre on September 14 from 4:30pm to 6pm
3. AMS Nest on September 20 from 11:30am to 1pm
4. In front of Wesbrook Save-on-Food on September 21 from 4:30pm 6pm
5. Acadia Commonsblock on September 27 from 3:30pm to 5pm
6. Gage Commonsblock on September 29 from 4:30pm to 6pm
7. Tennis Centre on October 4 from 4:30pm to 6pm
8. Osborne Centre on October 5 from 11:30am to 1pm
9. Thunderbird Residence on October 6 from 4:30pm to 6pm
10. Irving K. Barber Learning Centre on October 14 from 11:30am to 1pm

11. War Memorial Gym on October 18 from 10:30am to 12pm

Public Open Houses

Four public open houses took place during the consultation period.

1. October 11 from 11am-1pm at the AMS Nest, Lower Floor
2. October 13 from 4:30pm-7pm at the Wesbrook Community Centre, Lobby
3. October 17 from 11:30am-1pm at the AMS Nest, Upper Agora
4. October 19 from 4:30pm-6:30pm at the Forest Sciences Centre, Atrium

At each open house, twenty (20) display boards were distributed around the space with information on the planning process (scope, timeline, project governance), background and needs assessment, the Hub concept, proposed options for the Spectator Hub and Recreation Hub, trade-offs and considerations, strategy implementations and information on the public consultation process.

Participants were invited to share their thoughts about the proposed strategies for athletic and recreation facilities with staff and through the survey (online or in person). Events were staffed with a combination of Athletics and Recreation and Campus and Community Planning staff. A Mandarin-speaking interpreter was also on hand at the Wesbrook Community Centre and Forest Sciences Centre open houses.

In addition to the public open houses, Campus and Community Planning also included information on the UBC GamePlan process at UBC Community Conversations on November 26th from 1pm-4pm at the UBC Tennis Centre. This community event, co-hosted with the UNA, was an opportunity to update neighbourhood residents on the process and to raise awareness for Phase 2 engagement.

A copy of the Public Open House display boards is provided in Appendix II.¹

What We Heard

Survey

The survey was available online at planning.ubc.ca from October 3 – 23 and the identical survey was also available at the public open houses. A copy of the survey is available in Appendix I and verbatim input is available in Appendix V.

Spectator and Athletics Facilities Use

1. Which recreation and athletics facilities on campus do you use? (please check all that apply)

¹ Please note that in Phase 2 the War Memorial Options were renamed as A, B and C to reduce confusion with the numbered Thunderbird Stadium Options. In the display boards from Phase 1 War Memorial Gym options appear as Options 1, 2 and 3.

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aquatic Centre	827	45%
Student Recreation Centre	835	46%
Bird Coop	753	41%
War Memorial Gym	461	25%
Osborne Centre	349	19%
Doug Mitchell Centre and Thunderbird Arena	540	30%
Tennis Centre	175	10%
Thunderbird Park	559	31%
Thunderbird Stadium	401	22%
Rashpal Dhillon Track and Field Oval	223	12%
I don't use any athletics or recreation facilities on campus	185	10%
Total: 1,832		

2. Approximately how often do you use recreation and athletics facilities on campus?

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Every day	356	20%
A few times a week	702	39%
A few times a month	298	16%
A few times a year	195	11%
Seasonally (camps, meets, special tournaments etc)	73	4%
Never	194	11%
Total: 1,818		

3. What are your reasons for using UBC's recreation and athletics facilities? (please check all that apply)

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Participate in intramurals or	675	37%

drop-in activities		
Participate in, learn or practice a sport or activity	612	34%
Participate in a sport club	216	12%
Work out in the fitness centre or fitness classes	985	54%
My child participates in a program or camp	148	8%
Compete in varsity sports	152	8%
Watch varsity sports	599	33%
Watch events and concerts	380	21%
I don't use any recreation or athletics facilities on campus	141	8%
Other (please specify)	146	8%
Total: 1,810		

4. As a spectator, which facilities do you go to? (please check all that apply)

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aquatic Centre	216	12%
Student Recreation Centre	145	8%
Bird Coop	583	33%
War Memorial Gym	43	2%
Osborne Centre	756	43%
Doug Mitchell Centre and Thunderbird Arena	68	4%
Tennis Centre	492	28%
Thunderbird Park	797	45%
Thunderbird Stadium	130	7%
Rashpal Dhillon Track and Field		12%

Oval		
I don't attend any facilities as a spectator	541	31%
Other	33	2%
Total: 1,768		

5. How often do you attend events as a spectator?

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Once a week	246	14%
Once a month	271	15%
A few times a year	518	29%
Rarely	328	18%
Never	445	25%
Total: 1,808		

Guiding Principles

6. How important do you feel the following Guiding Principles are in determining which options to pursue in the strategy?

Align with UBC's Core Academic Mission

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Very important	419	26%
Important	857	53%
Neither important on unimportant	253	16%
Unimportant	66	4%
Very Unimportant	32	2%
Total: 1,627		

Promote the health and wellbeing of students, faculty, staff and residents

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Very important	1106	68%
Important	439	27%
Neither important on unimportant	62	4%
Unimportant	14	1%
Very Unimportant	13	1%
Total: 1,634		

Foster varsity excellence

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Very important	558	34%
Important	572	35%
Neither important on unimportant	283	17%
Unimportant	132	8%
Very Unimportant	87	5%
Total: 1,632		

Embrace UBC's history

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Very important	316	19%
Important	597	37%
Neither important on unimportant	418	26%
Unimportant	212	13%
Very Unimportant	91	6%
Total: 1,634		

Build a sound business case

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Very important	367	23%
Important	766	47%
Neither important on unimportant	316	19%
Unimportant	113	7%
Very Unimportant	67	4%
Total: 1,629		

Explore land use and housing revenue opportunities

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Very important	233	14%
Important	618	38%
Neither important on unimportant	439	27%
Unimportant	205	13%
Very Unimportant	133	8%
Total: 1,628		

7. Are there any additional principles we should consider including?

There were 410 responses to this question. The table below represents common themes received above a 5% threshold (19 times).

Theme	Number	Outcome
Concern that the options proposed will negatively affect neighbourhood residents (increased noise, parking scarcity, increased traffic, decreased property values, and reduced sightlines and green space)	80	GamePlan recommends that a precise location and layout for the stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Suggestion to make recreation and athletics facilities as accessible as possible for the whole community (range of interests, abilities and ages), including close to transit	28	A proposed new recreation fitness centre combined with varsity facility in the University Boulevard area, next to transit, will significantly increase access to facilities for students, staff and residents.
Suggestion to ensure the affordability of recreation and athletics facilities for the campus community	26	UBC Athletics and Recreation will review affordability and costs of facilities and access to programs
Support for building new recreation and athletics facilities, particularly fitness spaces	26	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.
Concern regarding the quality and amount of existing recreation and athletics facilities, including maintenance	23	UBC Athletics and Recreation are currently exploring ways to continually improve maintenance and operation of athletics facilities.
Concern regarding athletics not aligning with or superseding UBC's academic mission	22	GamePlan recommends up to 100,000 square feet of new academic space as part of a new recreation fitness centre and varsity facility to address much needed space for the School of Kinesiology and align athletics and research uses to support the academic mission. GamePlan is being contemplated in the context of the university's broader capital prioritization process which addresses capital needs of the range of facilities on campus. GamePlan identifies significant synergy between Athletics and Recreation and the School of Kinesiology with opportunities to optimize efficiency in space

Theme	Number	Outcome
		utilization.
Suggestion to include a principle of environmental sustainability in both how buildings are renovated/built and preservation of the natural environment	22	All building projects (including major renovations) must be designed to achieve LEED Gold certification or equivalent.
Suggestion to emphasize the importance of wellbeing (physical, emotional, mental)	19	GamePlan supports UBC's commitment to wellbeing by meeting a growing need for recreational fitness, gymnasium and related academic space, and for addressing aging campus facilities.

Recreation Hub

8. Which Recreation Hub option do you feel best addresses the identified recreation and athletics need?

Response	Count	Percentage
Option A (basic renovation)	254	16%
Option B (full renovation)	500	33%
Option C (rebuild)	691	45%
None of the above	102	7%
Total: 1,538		

There were 91 responses to this question. The table below represents common themes received above a 5% threshold (4 times).

Theme	Number	Outcome
Suggestion to improve or create new fitness facilities	18	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space on the Gateway North site in the University Boulevard area.
Suggestion to prioritize academic needs over athletics	11	GamePlan recommends up to 100,000 square feet of new academic space as part of a new recreation fitness centre and varsity facility to address much needed space for the School of Kinesiology and better align athletics and research uses. GamePlan is being contemplated in the context of the university's broader capital

Theme	Number	Outcome
		<p>prioritization process which addresses capital needs of the range of facilities on campus. GamePlan identifies significant synergy between Athletics and Recreation and the School of Kinesiology with opportunities to optimize efficiency in space utilization.</p>
<p>Concerns about the costs of development, perceived use of tuition money, University budget being used to fund projects, and heritage value preservation</p>	<p>7</p>	<p>GamePlan is a long term strategy, not a detailed capital plan. It includes high-level costing on proposed projects recognizing that any capital allocations will be made through the Executive and Board capital prioritization and approval processes. It will also be dependent upon further due diligence in the determination of project costs and identification of other funding sources, such as donors, sponsorship, government grants.</p> <p>In the March AMS elections, students supported the proposed recreation fitness facility by approving a fee to contribute to a New Recreation Centre up to a maximum of \$22.5m, the nominal value. The present value of the construction is \$12-15M.</p> <p>Heritage value will be considered with other values such as economic, social and environmental values as part of more detailed planning and design.</p>
<p>Suggestion to leave WMG as it is</p>	<p>7</p>	<p>GamePlan recommends War Memorial Gym be fully renewed or rebuilt as the varsity spectator venue. Given the importance of the building as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design.</p>
<p>Suggestion to have a better distribution of facilities throughout campus</p>	<p>6</p>	<p>GamePlan recommends a new recreation fitness centre and varsity gym to be located close to transit and other athletic venues and services to increase access to facilities and strengthen school spirit.</p>
<p>Suggestion to minimize the retail aspect of WMG</p>	<p>4</p>	<p>The provision of retail in War Memorial Gym will be considered as part of more detailed planning and design.</p>

9. Please select the Guiding Principles you feel best support the option you chose (check all that apply)

Respondents who chose Option A:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	93	39%
Promotes health and wellbeing	124	52%
Fosters varsity excellence	65	27%
Embraces UBC's history	110	46%
Builds a sound business case	88	37%
Explores land use and housing opps	261	11%
None of the above	13	5%
Total: 239		

Respondents who chose Option B:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	128	26%
Promotes health and wellbeing	389	80%
Fosters varsity excellence	200	41%
Embraces UBC's history	288	59%
Builds a sound business case	196	40%
Explores land use and housing opps	76	16%
None of the above	6	1%
Total: 489		

Respondents who chose Option C:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
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Aligns with UBC's core academic mission	212	31%
Promotes health and wellbeing	599	89%
Fosters varsity excellence	387	57%
Embraces UBC's history	226	33%
Builds a sound business case	240	36%
Explores land use and housing opps	179	26%
None of the above	2	1%
Total: 677		

Respondents who chose none of the above:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	26	27%
Promotes health and wellbeing	37	39%
Fosters varsity excellence	18	19%
Embraces UBC's history	16	17%
Builds a sound business case	13	14%
Explores land use and housing opps	8	8%
None of the above	31	33%
Total: 95		

10. Which Recreation Hub option do you feel least addresses the identified recreation and athletics needs?

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Option A (basic renovation)	917	61%
Option B (full renovation)	96	6%
Option C (rebuild)	394	26%
None of the above	99	7%

Total: 1,506

There were 66 responses to this question. The table below represents common themes received above a 5% threshold (3 times).

<u>Theme</u>	<u>Number</u>	<u>Outcome</u>
Suggestion to improve or create new fitness and recreation spaces	8	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.
Concerns about consultation survey and University budget being used to fund projects	6	<p>C+CP will look into opportunities to strengthen survey methodology going forward, working with industry and campus experts.</p> <p>GamePlan is a long term strategy, not a detailed capital plan. It includes high-level costing on proposed projects recognizing that any capital allocations will be made through the Executive and Board capital prioritization and approval processes. It will also be dependent upon further due diligence in the determination of project costs and identification of other funding sources, such as donors, sponsorship, government grants.</p> <p>In the March AMS elections, students supported the proposed recreation fitness facility by approving a fee to contribute to a New Recreation Centre up to a maximum of \$22.5m, the nominal value. The present value of the construction is \$12-15M.</p>
Suggestion to prioritize academic needs over athletics, or reduce athletics as a priority	6	<p>GamePlan recommends up to 100,000 square feet of new academic space as part of a new recreation fitness centre and varsity facility to address much needed space for the School of Kinesiology and align athletics and research uses to support the academic mission.</p> <p>GamePlan is being contemplated in the context of the university's broader capital prioritization process which addresses capital needs of the range of facilities on campus. GamePlan identifies significant synergy between Athletics and Recreation and the School of Kinesiology with opportunities to optimize efficiency in</p>

Theme	Number	Outcome
		space utilization.
Equal Support for the renovation and rebuild options	6	GamePlan recommends War Memorial Gym be fully renewed or rebuilt as the varsity spectator venue. Given the importance of the building as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design.

11. Please select the Guiding Principles you feel are not supported in the option you chose (check all that apply)

Respondents who chose Option A:

Response	Count	Percentage
Aligns with UBC's core academic mission	188	22%
Promotes health and wellbeing	447	51%
Fosters varsity excellence	369	42%
Embraces UBC's history	141	16%
Builds a sound business case	297	34%
Explores land use and housing opps	264	30%
None of the above	127	15%
Total: 873		

Respondents who chose Option B:

Response	Count	Percentage
Aligns with UBC's core academic mission	22	24%
Promotes health and wellbeing	33	37%
Fosters varsity excellence	33	37%
Embraces UBC's history	18	20%
Builds a sound business case	23	26%

Explores land use and housing opps	21	23%
None of the above	16	18%
Total: 90		

Respondents who chose Option C:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	92	24%
Promotes health and wellbeing	90	24%
Fosters varsity excellence	58	15%
Embraces UBC's history	133	35%
Builds a sound business case	158	42%
Explores land use and housing opps	98	26%
None of the above	50	13%
Total: 381		

Respondents who chose none of the above:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	13	15%
Promotes health and wellbeing	10	11%
Fosters varsity excellence	7	8%
Embraces UBC's history	8	9%
Builds a sound business case	10	11%
Explores land use and housing opps	11	12%
None of the above	52	58%
Total: 89		

12. What other comments do you have regarding the Recreation Hub options?

There were 300 responses to this question. The table below represents common themes received above a 5% threshold (14 times).

Theme	Number	Outcome
Support for upgrading and expanding recreation and fitness facilities	86	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.
Support for pursuing a rebuild of War Memorial Gym for improved facility quality, increased space and better return on investment	39	GamePlan recommends War Memorial Gym be fully renewed or rebuilt as the varsity spectator venue. Given the importance of the building as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design. Heritage value will be considered with other values such as economic, social, and environmental values as part of more detailed planning and design.
Concerns regarding losing War Memorial Gym for heritage reasons	18	Given the importance of the building as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design. Heritage value will be considered with other values such as economic, social, and environmental values as part of more detailed planning and design.
Support for building inclusive and accessible recreation and fitness facilities (all abilities and interests)	16	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area. The university is committed to providing dignified, welcoming and effective access to people of all ability levels, to all parts of campus and buildings.

Spectator Hub

13. Which Spectator Hub option do you feel best addresses the identified recreation and athletics need?

Response	Count	Percentage
Option 1 (current location)	868	61%
Option 2 (Whit Matthews Field)	95	7%
Option 3 (Rashpal Dhillon Track and	75	5%

Field Oval)		
Option 4 (Osborne Centre)	173	12%
Option 5 (Whit Matthews Field and Tennis Centre)	95	7%
None of the above	112	8%
Total: 1,418		

There were 81 responses to this question. The table below represents common themes received above a 5% threshold (4 times).

Theme	Number	Outcome
Suggestion to keep stadium the way it is	9	The final siting and layout of a rebuilt stadium will be undertaken as part of the Stadium Road Neighbourhood process, to begin in fall 2017.
Concerns about varsity needs being overvalued to justify development	5	GamePlan responds to a number of needs identified through the process: <ul style="list-style-type: none"> 1) Recreation and fitness space 2) Gymnasium space (varsity and recreational) 3) Aging Facilities (War Memorial Gym and Thunderbird Stadium) 4) Support facilities
Questions around details of the plans	5	GamePlan included extensive notification, outreach and information on the process and facility options, with various opportunities to review project information and provide input by stakeholders, partners and the campus community, as outlined in this report.
Suggestion to move stadium closer to the centre of campus	4	Option 4 (located on the current Osborne centre) was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit (neighbouring researchers as well as residents).
Suggestion to prioritize academic needs over athletics	4	GamePlan identifies significant synergy between Athletics and Recreation and the School of Kinesiology with opportunities to optimize efficiency in space utilization.

14. Please select the Guiding Principles you feel best support the option you chose (check all that apply)

Respondents who chose Option 1:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	288	35%
Promotes health and wellbeing	359	43%
Fosters varsity excellence	374	45%
Embraces UBC's history	476	57%
Builds a sound business case	367	44%
Explores land use and housing opps	185	22%
None of the above	51	6%
Total: 833		

Respondents who chose Option 2:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	27	29%
Promotes health and wellbeing	50	52%
Fosters varsity excellence	76	81%
Embraces UBC's history	23	25%
Builds a sound business case	49	52%
Explores land use and housing opps	47	50%
None of the above	2	2%
Total: 94		

Respondents who chose Option 3:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	29	40%
Promotes health and wellbeing	51	70%
Fosters varsity excellence	64	88%

Embraces UBC's history	15	21%
Builds a sound business case	36	49%
Explores land use and housing opps	40	55%
None of the above	3	4%
Total: 73		

Respondents who chose Option 4:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	73	43%
Promotes health and wellbeing	127	75%
Fosters varsity excellence	142	84%
Embraces UBC's history	48	28%
Builds a sound business case	93	55%
Explores land use and housing opps	111	66%
None of the above	0	0%
Total: 169		

Respondents who chose Option 5:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	38	40%
Promotes health and wellbeing	64	68%
Fosters varsity excellence	80	85%
Embraces UBC's history	25	27%
Builds a sound business case	56	60%
Explores land use and housing opps	52	55%
None of the above	0	0%
Total: 94		

Respondents who chose none of the above:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	18	18%
Promotes health and wellbeing	13	13%
Fosters varsity excellence	12	12%
Embraces UBC's history	7	7%
Builds a sound business case	12	12%
Explores land use and housing opps	9	9%
None of the above	61	61%
Total: 99		

15. Which Spectator Hub option do you feel least addresses the identified recreation and athletics needs?

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Option 1 (current location)	362	26%
Option 2 (Whit Matthews Field)	89	7%
Option 3 (Rashpal Dhillon Track and Field Oval)	197	14%
Option 4 (Osborne Centre)	374	27%
Option 5 (Whit Matthews Field and Tennis Centre)	158	12%
None of the above	196	14%
Total: 1,376		

There were 79 responses to this question. The table below represents common themes received above a 5% threshold (4 times).

<u>Theme</u>	<u>Number</u>	<u>Outcome</u>
Opposed to options 2-5	12	The final siting and layout of a rebuilt stadium will be undertaken as part of the Stadium Road Neighbourhood process, to begin in fall 2017.

Theme	Number	Outcome
Opposed to all options	7	See above.
Concerns about University budget being used to fund projects	4	<p>GamePlan is a long term strategy, not a detailed capital plan. It includes high-level costing on proposed projects recognizing that any capital allocations will be made through the Executive and Board capital prioritization and approval processes. It will also be dependent upon further due diligence in the determination of project costs and identification of other funding sources, such as donors, sponsorship, government grants, and revenue from housing development.</p> <p>In the March AMS elections, students supported the proposed recreation fitness facility by approving a fee to contribute to a New Recreation Centre up to a maximum of \$22.5m, , the nominal value. The present value of the construction is \$12-15M.</p>

16. Please select the Guiding Principles you feel are not supported in the option you chose (check all that apply)

Respondents who chose Option 1:

Response	Count	Percentage
Aligns with UBC's core academic mission	88	26%
Promotes health and wellbeing	131	38%
Fosters varsity excellence	162	47%
Embraces UBC's history	67	20%
Builds a sound business case	114	33%
Explores land use and housing opps	108	32%
None of the above	55	16%
Total: 342		

Respondents who chose Option 2:

Response	Count	Percentage
Aligns with UBC's	20	23%

core academic mission		
Promotes health and wellbeing	25	29%
Fosters varsity excellence	34	22%
Embraces UBC's history	24	28%
Builds a sound business case	38	44%
Explores land use and housing opps	28	33%
None of the above	16	19%
Total: 86		

Respondents who chose Option 3:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	41	23%
Promotes health and wellbeing	61	34%
Fosters varsity excellence	34	19%
Embraces UBC's history	60	33%
Builds a sound business case	62	34%
Explores land use and housing opps	54	30%
None of the above	36	20%
Total: 182		

Respondents who chose Option 4:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	88	24%
Promotes health and wellbeing	122	34%
Fosters varsity excellence	54	15%
Embraces UBC's history	130	36%

Builds a sound business case	170	47%
Explores land use and housing opps	133	37%
None of the above	44	12%
Total: 361		

Respondents who chose Option 5:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	32	22%
Promotes health and wellbeing	38	26%
Fosters varsity excellence	27	18%
Embraces UBC's history	35	24%
Builds a sound business case	82	55%
Explores land use and housing opps	43	29%
None of the above	20	13%
Total: 149		

Respondents who chose none of the above:

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Aligns with UBC's core academic mission	13	8%
Promotes health and wellbeing	8	5%
Fosters varsity excellence	9	5%
Embraces UBC's history	8	5%
Builds a sound business case	16	9%
Explores land use and housing opps	12	7%
None of the above	134	77%
Total: 174		

17. What other comments do you have regarding the Spectator Hub options?

There were 351 responses to this question. The table below represents common themes received above a 5% threshold (18 times).

Theme	Number	Outcome
Concerns about the negative impact on residents due to noise, light, construction and traffic	70	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Opposition to moving the stadium in another location	47	See above.
Suggestion to only look a different renovation options	39	See above.
Suggestion to move the stadium and varsity facilities to a more central location on campus	33	Option 4 (located on the current Osborne centre) was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit (neighbouring researchers as well as residents).
Concerns that plans should benefit the entire community and that varsity programs are not significant enough to justify the development	25	Facility investments proposed in GamePlan will be accessible to the entire community. GamePlan responds to a number of needs identified through the process: <ol style="list-style-type: none"> 1) Recreation and fitness space 2) Gymnasium space (varsity and recreational) 3) Aging Facilities (War Memorial Gym and Thunderbird Stadium) 4) Support facilities

18. What comments do you have regarding the planned new Baseball Stadium, with regards to seating, lighting, and a new entry plaza for pre-game activities?

There were 479 responses to this question. The table below represents common themes received above a 5% threshold (24 times).

Theme	Number	Outcome
General support and interest	98	GamePlan recommends a donor-funded opportunity to transform UBC's existing baseball field into a spectator facility. The

Theme	Number	Outcome
		proposed facility will serve as a hub for community events, accommodating varsity, competitive and recreation games.
Questioning the necessity of the project	48	The stadium will provide the campus community with a facility that offers affordable family entertainment during good weather months in Vancouver. It will provide a much-improved fan and player experience that will support high performance baseball (UBC varsity), National Team programs, youth and community baseball, and student use through expanded recreational opportunities.
Suggestions around stadium design and function	41	Further public consultation on the stadium design will occur as part of a future development approval process
Opposed due to lack of alignment with academic mission of the university or considered a waste of money	41	The facility will be pre-dominantly donor funded
Concerns about the negative impact on residents due to noise, light, construction and traffic	28	Further public consultation on the stadium design will occur as part of a future development approval process
Support for the project contributing to baseball excellence at UBC	25	
Support for design elements (lighting, seating, plaza, etc.)	25	Further public consultation on the stadium design will occur as part of a future development approval process

Other Comments

19. Are there any additional recreation and athletics needs not identified that should be considered in the development of the strategy?

There were 588 responses to this question. The table below represents common themes received above a 5% threshold (29 times).

Theme	Number	Outcome
Suggestion to increase the amount of recreation space available, either through expanding the Birdcoop and	233	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the

Theme	Number	Outcome
other existing facilities or adding new recreation facilities		University Boulevard area.
Suggestion to put more focus on student and community recreation needs (more classes, programs, camps, lower costs, etc.)	61	UBC Athletics and Recreation are committed to providing high quality and diverse recreation programs
Suggestion to add new sport-specific facilities for activities such as cycling, squash/racquetball, combat sports, yoga, indoor running, outdoor field use	86	UBC Athletics and Recreation did a review on needs and GamePlan identified the highest need facilities. The facilities mentioned here, while important were not identified as priorities.
Suggestion to improve accessibility to and from facilities	32	The university is committed to providing dignified, welcoming and effective access to people of all ability levels, to all parts of campus and buildings.

20. If you have a story, memory or experience about UBC's recreation and athletics facilities that you think would be helpful to us or if you have any other comments, please share them with us here.

There were 365 responses to this question. The table below represents common themes received above a 5% threshold (18 times).

Theme	Number	Outcome
Negative experience with BirdCoop (crowdedness, long waits, not enough resources, etc).	74	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.
Positive experience with other (non-Birdcoop) facilities	63	
Suggestion to improve or create new fitness and recreation facilities	44	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.
Suggestion to upgrade and promote varsity facilities	34	GamePlan recommends War Memorial Gym be fully renewed or rebuilt as the varsity spectator venue.
Suggestion to increase the availability of wellbeing and health related programs on	19	GamePlan provides a 20-year vision for capital facilities to support UBC's delivery of outstanding sport and recreation experiences

campus		as well as academic programs at the Point Grey campus to support well-being and the student experience. It supports UBC's commitment to wellbeing by meeting a growing need for recreational fitness, gymnasium and for addressing aging campus facilities.
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Demographics

1. How are you affiliated with UBC?

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Student	1004	53%
Faculty	159	8%
Staff	218	11%
Neighbourhood Resident	220	12%
Alumni	189	10%
Neighbour	24	1%
Visitor (uses athletics/rec facilities)	42	2%
Visitor (spectator)	8	0.4%
Visitor (other)	3	0.2%
Parent/relative Varsity athlete	13	0.7%
Other	33	2%
Total: 1,913		

2. Where do you live?

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
UBC	355	19%
UBC Neighbourhood	415	22%
UEL	49	3%
City of Vancouver	857	45%
Other	246	13%
Total: 1,922		

3. How did you hear about this consultation? (please check all that apply)

<u>Response</u>	<u>Count</u>	<u>Percentage</u>
Advertising (Ubysey, Vancouver Courier, Campus Resident)	243	13%
Postcard mailed to my home	37	2%
UBC Broadcast email	701	37%
Social media (Twitter, Facebook)	491	26%
Poster or outdoor sign	164	9%
Video	28	2%
E-newsletter	64	3%
Email	335	17%
Information booth	52	3%
Someone told me about it	538	28%
Other	110	6%
Total: 1,920		

Letters and Email Submissions

Forty four (44) letters and email submissions were received during this phase of public engagement. Concerns received through the letters and emails are included in the table below.

<u>Theme</u>	<u>Outcome</u>
Concern regarding negative impact of Thunderbird Stadium Option 3 to the neighbouring community (noise, traffic, light, parking, reduced property value)	Option 3 was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit.
Concern regarding the negative impact of Thunderbird Stadium Option 4 to the neighbouring community (noise, traffic, light, parking, reduced property value)	Option 4 was removed from consideration after Phase 1 due to technical, financial reasons as well as for community fit (research and neighbouring)
Support for Thunderbird Stadium Option 1 (remain in current location)	Option 1a, a basic renovation of Thunderbird Stadium removed from consideration after Phase 1 since it failed to meet the recreation and athletics

Theme	Outcome
	<p>need.</p> <p>Option 1b, to renovate Thunderbird Stadium and incorporate the Athletics Centre of Excellence was pursued on the shortlist in Phase 2.</p>
<p>Concern that Thunderbird Stadium Option 4 invested a lot in new infrastructure and was wasting resources with the current renovation of Osborne Centre</p>	<p>Option 4 was removed from consideration after Phase 1 due to technical, financial reasons as well as for community fit (research and neighbouring)</p> <p>The renovation work currently taking place at Osborne Centre is being completed as part of regular building maintenance.</p>
<p>Support for Thunderbird Stadium Option 4 to create a stronger spectator and recreation hub on campus (received in 15 form letters from students)</p>	<p>Option 4 was removed from consideration after Phase 1 due to technical, financial reasons as well as for community fit (research and neighbouring)</p>
<p>Support for Thunderbird Stadium Option 2</p>	<p>GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017.</p>
<p>Support for Thunderbird Stadium Option 5</p>	<p>See above.</p>
<p>Suggestion to relocate Thunderbird Stadium to the north west corner of Thunderbird Park</p>	<p>Relocating the stadium to the north west corner of Thunderbird Park would displace a number of high-use athletics fields.</p>
<p>Concern regarding the loss of War Memorial Gym as a building with heritage significance</p>	<p>GamePlan recommends War Memorial Gym be fully renewed or rebuilt as the varsity spectator venue. Given the importance of the building as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design. Heritage value will be considered with other values such as economic, social, and environmental values as part of more detailed planning and design.</p>
<p>Suggestion that financial resources should be allocated to academic needs and facilities first</p>	<p>GamePlan is a long term strategy, not a detailed capital plan. It includes high-level costing on proposed projects recognizing that any capital allocations will be made through the Executive and Board capital prioritization, which which considers all academic needs, and approval processes. It will also be dependent upon further due diligence in the determination of project costs and identification of other funding sources, such as donors, sponsorship, government grants.</p>

Theme	Outcome
Support for expansion and improvement of athletics and recreation facilities on campus, including more spaces, accommodating broad range of sports, and upgrading infrastructure	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.
Concern regarding notification practices for the public open houses and online survey	C+CP makes every effort to notify the campus community of opportunities to participate in consultation processes using as many channels and methods of notification as possible. Each process presents a learning opportunity and C+CP regularly reviews its notification practices to ensure improvements are made.
Concern that the survey design was flawed	C+CP appreciates receiving feedback on its surveys and is reviewing its survey methodology for future processes.

Petitions

Four petitions were received from Hampton Place residential buildings during this phase of public engagement with a total of 281 signatures. Buildings represented were West Hampstead, The Balmoral, St. James House and Thames Court. Petition signatories on all four petitions were in opposition to Thunderbird Stadium Option 3, which proposed placing Thunderbird Stadium on the Rashpal Dhillon Track and Field Oval.

Concerns outlined in the petitions are included below.

Theme	Outcome
Concern regarding negative impact of Option 3 to the neighbouring community (noise, traffic, light and parking)	Option 3 was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit.
Concern regarding the potential loss of Thunderbird Stadium as a building with heritage significance	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. Elements of significance such as the name and cast concrete Thunderbirds will be considered as part of the future rebuilt stadium.
Concern regarding loss of the relatively new track and field oval as a community amenity	Option 3 was removed from consideration after Phase 1 due to technical, financial reasons as well as community fit.

<p>Concern that housing revenue opportunities were considered more important than potential impacts to existing campus communities</p>	<p>GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.</p>
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Copies of the petitions are available in Appendix III.

3. Phase 2 Consultation

Phase 2 Process Description

Following the October 2016, Phase 1 consultation period, UBC Athletics and Campus and Community Planning analyzed the input received and then evaluated each individual option against the Guiding Principles. In addition to the public input, financial and technical analysis of the options was also taken into consideration.

Based on the evaluation results, the options for War Memorial Gym and Thunderbird Stadium hubs were refined and a shortlist of preferred options, was presented to the UBC Board of Governors in December 2016.

From January 21 – February 3, 2017, the shortlisted options, as well as selected new options based on further technical and financial analysis, were presented for public input. This phase included meetings and presentations to stakeholders and partners as well as two workshops and an online survey.

In this phase, we had:

- A combined total of 140 people attend the two workshops (January 21 & 31)
- 51 respondents that started the survey with 41 respondents answering at least one question
- 1 stakeholder letter received from the Vancouver Heritage Foundation
- 1 stakeholder letter received from the Heritage Vancouver Society
- 4 letter and email submissions received
- One petition received from the Promontory building in Hawthorn Place
- 568 unique page views to the project web pages during the consultation period

Stakeholder and Partner Engagement

Meetings, Presentations and Outreach

- UNA Board (presentation)

- UEL Community Advisory Council (presentation)
- AMS (meetings)
- Graduate Student Society (outreach email)
- UBC Faculty Association (meeting)
- UBC Planning and Property Advisory Committee (PPAC) and Senate Academic Building Needs Committee (presentation)
- Joint Steering Committee of the Centre for Disease Modeling (CDM) and Modified Barrier Facility (MBF)(outreach email)
- Providence Health Care (St John Hospice)(meeting)
- UBC Botanical Garden (outreach email)
- Friends of the Garden Society (UBC Botanical Garden)(presentation)
- Vancouver Heritage Foundation (meeting)
- Heritage Vancouver (meeting)
- Musqueam First Nation (outreach email)
- MLA David Eby (outreach email)
- Royal Canadian Legion (outreach email)
- University Faculty and Staff Tenants Association (outreach email)
- University Sport and Recreation Committee
- Varsity coaches
- Thunderbird Alumni Council
- Thunderbird Athletes Council
- Recreation staff and student recreation clubs
- Athletics and Recreation Sport Partner
- Direct meetings with key varsity alumni x 7

What We Heard

The table below reflects input received during our meetings with the stakeholder and partner groups listed above as well as the letter from the Vancouver Heritage Foundation.

Theme	Outcome
Concern that the UBC Botanical Garden boundaries may be reduced as a result of the future Stadium Road Neighbourhood	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Concern regarding parking and traffic congestion in Hawthorn Place	See above.
Supports retaining the War Memorial Gym and Thunderbird Stadium structures for their heritage value and adapting buildings to suit modern	Given the importance of the building as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design. Heritage value will be considered with other values

needs.	such as economic, social, and environmental values as part of more detailed planning and design. Elements of significance such as the name and cast concrete Thunderbirds will be considered as part of the future rebuilt stadium.
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Public Notification, Advertising and Outreach

- Ad in the Campus Resident on January 16
- Ads in the Ubyyssey on January 17 and 24
- Ads in the Vancouver Courier on January 19 and 26
- UNA e-newsletter on December 29, January 12 and 19
- C+CP e-newsletter on January 17
- Email to the UBC GamePlan sign-up list on January 16
- Working at UBC newsletter on January 25
- Posts to C+CP Twitter account between January 18 and February 3
- Posters distributed to Wesbrook Place businesses, Wesbrook Community Centre, Old Barn Community Centre, Wesbrook Welcome Centre
- Notification email sent to UNA Strata Presidents, with poster (distributed through UNA)
- Notification through UNA WeChat group
- UBC digital signage from January 21 to February 3

A communications toolkit including information about the process, tweets, web and e-newsletter content was also distributed to UBC Internal Communications, UBC Central Communications and the UNA.

Workshop Format

Two public workshops were held on January 21 at Wesbrook Community Centre and on January 31 at Hillel House - Diamond Foundation Centre for Jewish Campus Life. The January 21 workshop was tailored to the interests of neighbourhood residents and was designed in collaboration with the UNA and strata council representatives. A Mandarin-speaking interpreter was on hand at the January 21 workshop as well. The January 31 workshop was open to the entire campus community.

Both sessions began with a presentation on the process and purpose behind UBC GamePlan, as well as background information on land use and neighbourhood planning, technical analysis of the proposed options, public consultations results from previous phases and next steps to be taken. Participants also had opportunities to read the display boards around the room, with staff from Campus and Community Planning and UBC Athletics and Recreation available to answer questions about the process.

During the workshops, participants were divided into groups at different tables (5 tables at the January 21 workshop and 8 tables at the January 31 one) that contained the following resource materials: a large aerial photograph of the campus with highlighted sites under investigation, summary sheets of the Recreation and Spectator options, a copy of the guiding principles, and a copy of the presentation boards. A facilitator and a note-taker were present at each table to record comments as participants discussed the opportunities and challenges of the options proposed.

Groups at the January 21 workshop finished off the session by presenting their top themes to the room at large while groups at the January 31 workshop continued their discussions until the session ended. A total of 47 people (mainly neighbourhood residents) attended the January 21 workshop and 93 people (mainly UBC students) attended the January 31 workshop. Notes from the workshop are provided in Appendix XII. The outcomes from the workshop were used to inform the final options recommended.

What We Heard

Workshop Input

The following is a summary of the flip chart notes recorded during the small group discussions from the January 21 workshop and 31 workshops.

Feedback on Proposed Options

The table below represents the number of groups from each workshop who expressed specific support for or concerns about specific options. Comments received 2 or more times are represented, and several groups expressed both support and concern for the options.

January 21st – Wesbrook Community Centre workshop (5 groups with a total of 47 participants)

Thunderbird Stadium	Support	Concern	Outcome
Option 1B (Full Renovation)	3	2	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Option 5 (Whit Matthews Field and Tennis Centre)	2	2	GamePlan proposes that War Memorial Gym be either renewed or rebuilt for

			Varsity uses (previously identified as the Centre of Excellence).
Option 2 (Whit Matthews Field)	2	2	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.

War Memorial Gym	Support	Concern	Outcome
Option E (Renovation or Rebuild + Athletics Centre of Excellence)	2	2	GamePlan proposes that War Memorial Gym be either renewed or rebuilt for Varsity uses (previously identified as the Centre of Excellence).

January 31st – Hillel House workshop (9 groups with a total of 93 participants)

Thunderbird Stadium	Support	Concern	Outcome
Option 2 (Whit Matthews Field)	6	0	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Option 1B (Full Renovation)	2	0	See above.

War Memorial Gym	Support	Concern	Outcome
Option E (Renovation or Rebuild + Athletics Centre of Excellence)	4	0	GamePlan proposes that War Memorial Gym be either renewed or rebuilt for Varsity uses (previously identified as the Centre of Excellence).
Option D (Full Rebuild + Athletics Centre of Excellence)	3	3	See above.
Option C (Full Rebuild)	2	0	See above.

Summary of recurring themes

The table below represents recurring themes that were brought up from each workshop. Many groups expressed support for improving access to facilities, consolidating sport facilities, building additional recreation space, and carefully considering the needs of different stakeholders. A number of groups were also concerned about the impacts from development (e.g. parking, traffic and noise), and the funding trade-offs associated with various options. Comments received by 2 or more groups are represented in the tables below.

January 21st – Wesbrook Community Centre workshop (5 groups with a total of 47 participants)

Theme	Number	Outcome
Support for building the Centre of Excellence in a central location	5	GamePlan proposes that War Memorial Gym be either renewed or rebuilt for Varsity uses (previously identified as the Centre of Excellence). A renewed War Memorial Gym cannot accommodate the full Varsity program. If a renewal is the preferred option, a portion of Varsity strength and conditioning would be located within a rebuilt stadium.
Concern about negative impact from development (e.g. loss of green space, financial costs and disruption during construction projects)	5	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Concern about increased noise and traffic	4	See above.
Support for improving accessibility (e.g. Implementing transportation options, planned parking spaces, walkability)	4	See above.
Support for preserving green space	3	See above.
Support for considering neighbourhood needs (e.g. property values, proximity to amenities, community building)	3	See above.
Concern about increased	2	See above.

Theme	Number	Outcome
housing density		
Support for keeping War Memorial Gym in its current location	2	GamePlan proposes that War Memorial Gym be either renewed or rebuilt in situ for Varsity uses. A renewed War Memorial Gym cannot accommodate the full Varsity program. If a renewal is the preferred option, a portion of Varsity strength and conditioning would be located within a rebuilt stadium.
Support for building multi-purpose of spaces and facilities (e.g. Athletic/rec space also used for events and amenities)	2	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.

January 31st – Hillel House workshop (9 groups with a total of 93 participants)

Theme	Number	Outcome
Support for improving accessibility (e.g. Implementing transportation options, planned parking spaces, walkability)	8	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Concern about negative impact from development (e.g. loss of green space, financial costs and disruption during construction projects)	8	See above.
Support for a high standard of design in new facilities	7	New / renewed facilities will be designed to meet LEED Gold certification or equivalent and be designed to a standard befitting UBC.
Support for preserving heritage elements of buildings	6	Given the importance of the building as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design. Heritage value will be considered with other values such as economic, social, and environmental values as part of more detailed planning and design. Elements of significance such as the name and cast concrete Thunderbirds will be considered as part of the future rebuilt stadium.
Support for expanding /	6	GamePlan recommends a new recreation fitness

upgrading UBC Recreation Space		facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.
Concern about funding (e.g. appropriate use of funds)	6	GamePlan is a long term strategy, not a detailed capital plan. It includes high-level costing on proposed projects recognizing that any capital allocations will be made through the Executive and Board capital prioritization and approval processes. It will also be dependent upon further due diligence in the determination of project costs and identification of other funding sources, such as donors, sponsorship, government grants, and revenue from housing development.
Support for building the Centre of Excellence in a central location	5	GamePlan proposes that War Memorial Gym be either renewed or rebuilt in situ for Varsity uses. A renewed War Memorial Gym cannot accommodate the full Varsity program. If a renewal is the preferred option, a portion of Varsity strength and conditioning would be located within a rebuilt stadium.
Support for co-location of facilities and buildings	5	GamePlan recommends a combined recreation, fitness and Varsity facility within the University Boulevard area, close to transit and other student services.
Support for building school spirit, community engagement and participation	5	A combined recreation, fitness and Varsity facility within the University Boulevard area, close to transit and other student services, will optimize access to students, faculty and staff and the broader community.
Support for adding housing	4	Provision of housing will be considered as part of future Stadium Road Neighbourhood Planning process.
Support for generating revenue/funding to offset costs (e.g. sponsorship, marketing)	3	GamePlan is a long term strategy, not a detailed capital plan. It includes high-level costing on proposed projects recognizing that any capital allocations will be made through the Executive and Board capital prioritization and approval processes. It will also be dependent upon further due diligence in the determination of project costs and identification of other funding sources, such as donors, sponsorship, government grants, and revenue from housing development.
Concern about heritage (e.g. retention only when	3	Given the importance of the building as a heritage resource, the decision to renew or rebuild will be

financially feasible)		made as part of more detailed planning and design. Heritage value will be considered with other values such as economic, social, and environmental values as part of more detailed planning and design. Elements of significance such as the name and cast concrete Thunderbirds will be considered as part of the future rebuilt stadium.
Concern about neighbourhood layout and design (e.g. proximity of stadium to residential)	2	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Support for keeping spectator sports in South Campus area	2	GamePlan proposes that War Memorial Gym be either renewed or rebuilt as a Varsity spectator gym. Spectator field sports will be provided in a rebuilt stadium, to be located as part of the future Stadium Road Neighbourhood Planning process.
Support for implementing efficient use of land	2	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Support for planning for growth	2	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Support for meeting Varsity needs	2	GamePlan proposes that War Memorial Gym be either renewed or rebuilt as a Varsity spectator gym. Spectator field sports will be provided in a rebuilt stadium, to be located as part of the future Stadium Road Neighbourhood Planning process.
Support for meeting Kinesiology needs	2	GamePlan identifies significant synergy between Athletics and Recreation and the School of

		Kinesiology with opportunities to optimize efficiency in space utilization.
Concern about building massing (e.g. compatibility to surrounding buildings)	2	Will be considered as part of Stadium Road Neighbourhood Planning process and as part of detailed design on individual projects.
Concern about keeping old SUB (e.g. retention only when financially feasible)	2	The Old SUB is currently undergoing renovations to address envelope and system upgrades, and meet academic / student program needs.

Survey

The online survey was available from January 21 – February 3 at planning.ubc.ca and copies of the survey were also made available at the two workshops.

Questions About the Shortlisted Options

1. Do you have any comments about the shortlisted War Memorial Gym options?

There were 22 responses to this question. The table below represents common themes received above a 5% threshold (2 times).

Theme	Number	Outcome
Support for a rebuild of War Memorial Gym	7	GamePlan proposes that War Memorial Gym be either renewed or rebuilt for Varsity uses. Given its status as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design.
Support for a renovation of War Memorial Gym	4	See above.
Suggestion to position recreation spaces/facilities close to campus core	2	GamePlan recommends a combined recreation, fitness and Varsity facility within the University Boulevard area, close to transit and other student services.
Suggestion to ensure that War Memorial Gym design elements are appropriate to its use	2	GamePlan proposes that War Memorial Gym be either renewed or rebuilt in situ for Varsity uses. A renewed War Memorial Gym cannot accommodate the full Varsity program. If a renewal is the preferred option, a portion of Varsity strength and conditioning would be located within a rebuilt stadium.

2. Do you have any comments about the shortlisted Thunderbird Stadium options?

There were 21 responses to this question. The table below represents common themes received above a 5% threshold (2 times).

Theme	Number	Outcome
Support for Option 2 (Whit Matthews Field)	6	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation.
Support for Option 1b (Full Renovation)	4	See above.
Concern that housing next to the stadium will be too noisy	3	See above.
Support for Option 5 (Whit Matthews Field and Tennis Centre)	2	GamePlan proposes that War Memorial Gym be either renewed or rebuilt for Varsity uses (previously identified as the Centre of Excellence).
Suggestion on the future location of the Athletics Centre of Excellence	2	See above.
Concern that the consultation options prioritize housing over athletic / student needs	2	Provision of housing will be considered as part of future Stadium Road Neighbourhood Planning process.

3. Do you have any general comments?

There were 20 responses to this question. The table below represents common themes received above a 5% threshold (2 times).

Theme	Number	Outcome
Concern with the consultation process / options	5	GamePlan included extensive notification, outreach and information on the process and facility options, with various opportunities to review project information and options and provide input by stakeholders, partners and the campus community, as outlined in this report.
Concern with potential impact on residents	4	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium,

Theme	Number	Outcome
		building heights and urban design, parking, traffic and circulation.
Suggestion to build more recreations spaces / facilities	4	GamePlan is a 20-year vision for capital facilities to support UBC's delivery of outstanding sport and recreation experiences as well as academic programs at the Point Grey campus.
Suggestion to ensure environmental considerations in project development	2	New / renewed facilities will be designed to meet LEED Gold certification or equivalent and be designed to a standard befitting UBC.
Concern with the lack of fitness centre space	2	GamePlan recommends a new recreation fitness facility, with 3 recreational gyms + ~50,000 square feet of fitness and support space, on the Gateway North site in the University Boulevard area.

Demographics

4. How are you affiliated with UBC (primary affiliation)?

Response	Count	Percentage
Student	11	41%
Faculty	4	16%
Staff	3	11%
Neighbourhood Resident	7	26%
Alumni	1	4%
Neighbour	1	4%
Total: 27		

5. Where do you live?

Response	Count	Percentage
UBC	4	15%
UBC Neighbourhood	11	42%
UEL	1	4%
City of Vancouver	9	35%
Other	1	4%
Total: 26		

6. How did you hear about this consultation? (please check all that apply)

Response	Count	Percentage
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Advertising (Ubysey, Vancouver Courier, Campus Resident)	6	22%
UBC Broadcast email	4	15%
Social media (Twitter, Facebook)	3	11%
Poster or outdoor sign	2	7%
E-newsletter	2	7%
Email	10	37%
Information booth	1	4%
Someone told me about it	6	22%
Other	4	15%
Total: 27		

Letters and Email Submissions

Four letters and email submissions were received during this phase of engagement.

Theme	Outcome
Supports the demolition of War Memorial Gym to build a new facility to suit future needs. New building should honour the cultural and historical significance of the gym.	GamePlan proposes that War Memorial Gym be either renewed or rebuilt for Varsity uses. Given its status as a heritage resource, the decision to renew or rebuild will be made as part of more detailed planning and design. If a new building is pursued, its cultural heritage will be honoured (i.e. through retention of the name and venue for Remembrance Day Ceremonies)
Raised issue that students overwhelmingly support expanding facilities yet they don't realize that funding is conditional on expansion of market housing.	GamePlan is a long term strategy, not a detailed capital plan. It includes high-level costing on proposed projects recognizing that any capital allocations will be made through the Executive and Board capital prioritization and approval processes. It will also be dependent upon further due diligence in the determination of project costs and identification of other funding sources, such as donors, sponsorship, government grants, and revenue from housing development.
Supports expanding the footprint of War Memorial Gym to keep it in current location and maintain it as a	GamePlan proposes that War Memorial Gym be either renewed or rebuilt for Varsity uses. Given its status as a heritage resource, the decision to renew

key venue for Varsity and recreation sports.	or rebuild will be made as part of more detailed planning and design.
C+CP should insure residents and Board of Governors are aware of and have opportunity to comment on revised Gameplan Options 1(b) and 2.	GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process, to be initiated in fall 2017.

Petition

One petition was received during this phase of public engagement from Promontory building residents in Hawthorn Place with 57 signatures. The petition was in support of Thunderbird Stadium Option 1b, to renovate and expand the Stadium in its current location. The petition also states opposition to the construction of high-rise buildings on the site where Thunderbird Stadium is currently located.

Response:

GamePlan recommends that a precise location and layout for a rebuilt stadium be determined through the Stadium Road Neighbourhood planning process. This would allow for full consideration of issues such as neighbourhood compatibility and interface with the stadium, building heights and urban design, parking, traffic and circulation as well as opportunities for enabling net new housing opportunities in the neighbourhood, above what is allowed under current plans.

The Stadium Neighbourhood Plan process will begin in fall 2017 and involve extensive stakeholder consultation and input.

4. Next Steps

Following Board Approval, the 20-Year Facilities Strategy, GamePlan, will be subject to a Neighbourhood Plan and necessary Land Use Plan amendments should there be siting changes to the stadium and neighbourhood area, a process that is anticipated to take up to 18 months. Specific GamePlan capital projects will go through the standard Executive and Board approval process. There will be many opportunities for the campus community, stakeholders and partners to provide input throughout the process.

5. Appendices

Phase 1 (October 2016)

Appendix I: Phase 1 Survey Questions (online and open house)

Appendix II: Phase 1 Open House Display Boards (attached)

Appendix III: Phase 1 Letter Submissions and Petitions (attached)

Appendix IV: Phase 1 Stakeholder Submissions (attached)

Appendix V: Phase 1 Verbatim Survey Feedback (attached)

Appendix VI: List of Stakeholders Contacted

Phase 2 (January 2017)

Appendix VII: Phase 2 Survey Questions (online and workshop)

Appendix VIII: Phase 2 Workshop Display Boards (attached)

Appendix IX: Phase 2 Workshop Presentation (attached)

Appendix X: Phase 2 Letter Submissions and Petition (attached)

Appendix XI: Phase 2 Stakeholder Submissions (attached)

Appendix XII: Phase 2 Workshop Notes and Verbatim Survey Feedback (attached)

Appendix VI: List of Stakeholders Contacted Phase 1

1.	Acadia Park
2.	Allard Law Student Association
3.	Alumni
4.	AMS
5.	Arts Undergraduate Society
6.	Commerce Undergraduate Society
7.	Dentistry Undergraduate Society
8.	Engineering Undergraduate Society
9.	Faculty of Applied Science
10.	Faculty of Arts
11.	Faculty of Dentistry
12.	Faculty of Education
13.	Faculty of Forestry
14.	Faculty of Land and Food Systems
15.	Faculty of Medicine
16.	Faculty of Pharmaceutical Sciences
17.	Faculty of Science
18.	Forestry Undergraduate Society
19.	Green College
20.	Graduate Students Society
21.	Human Resources
22.	Interfraternity Council
23.	International Student Association
24.	Irving K. Barber Learning Centre
25.	Kinesiology Undergraduate Society
26.	Land and Food Systems Undergraduate Society
27.	Library and Archival Studies Student Association
28.	Medical Undergraduate Society
29.	Music Undergraduate Society
30.	Musqueam First Nation
31.	PACCE (President's Advisory Council on Campus Enhancement)

32.	Nursing Undergraduate Society
33.	Panhellenic Council
34.	Pharmacy Undergraduate Society
35.	Planning Students Association
36.	Regent College
37.	Sauder School of Business
38.	School of Architecture and Landscape Architecture
39.	School of Journalism
40.	School of Law
41.	School of Music
42.	School of Nursing
43.	School of Social Work
44.	Science Undergraduate Society
45.	Student Housing and Hospitality Services
46.	Sustainability and Engineering
47.	UBC Common Energy
48.	UBC Farm
49.	UBC Sustainability Initiative
50.	UBC Thrive
51.	University Neighbourhoods Association
52.	Village Gate Homes
53.	VP Finance Communications
54.	Wellbeing Initiative
55.	Wesbrook Properties
56.	Wesbrook Village