



# Minutes | Community Advisory Committee

## Campus Vision 2050 Principles & Strategies Workshop

Date & Time: March 9<sup>th</sup>, 2022 from 4:30-7:30PM

Location: Walter Gage Residence (5959 Student Union Boulevard), Isabel MacInnes Ballroom

### Committee Attendees

Name	Role
Gia-An Trinh	Students
Naton Ting	Students
Anisha Sandhu	Senate, ABNC
Henry Yu	Faculty
Joe Dahmen	Faculty
Linda Nowlan	Faculty
Michele Koppes	Faculty
Natalie Cappe	Students, GSS
Paul Kwon	Staff
Sasha Wiley-Shaw	Staff
Sundance Topham	Residents, UNA
Alex Volkoff	Residents
Jane Kang	Residents
Deb Pickman	Alumni
Jennifer Cue	Alumni

### Committee Regrets

Name	Title
Leona Sparrow	Musqueam
Wade Grant	Musqueam
Eshana Bhangu	Students, AMS
Binoy Mascarenhas	Staff
Eagle Glassheim	Residents, UFASTA

### Campus + Community Planning Staff Support

Name	Role
Gerry McGeough	Director, Planning + Design
Joanne Proft	Assoc. Director, Planning + Design
Brittany Jang	Community Planner
Emma Luker	Planning Analyst



# Minutes | Community Advisory Committee

## Campus Vision 2050 Principles & Strategies Workshop

Agenda Item	Issues/Conclusions	Action
1. Welcome & Introductions	<p><b>Welcome &amp; Chair Introduction</b></p> <ul style="list-style-type: none"> <li>Gia-An Trinh introduced as chair</li> </ul> <p><b>Adopt the Minutes</b></p> <ul style="list-style-type: none"> <li>No objections</li> </ul> <p><b>Adopt the Agenda</b></p> <ul style="list-style-type: none"> <li>Members do not want to move forward with input/workshop sessions without Musqueam; suggestion to table items #2-4 to either March 15 or March 17.</li> <li>Desire to have Musqueam in the same room rather than a parallel stream to facilitate learning from each other, and to ensure Musqueam perspectives are heard and captured first-hand.</li> <li>Need to prioritize Musqueam availability; if Musqueam does not have the capacity to participate, need to consider ways to support Musqueam capacity (e.g. funding for support).</li> <li>Adopted without items #2-4.</li> </ul>	Schedule Draft Principles & Strategies Workshop for 3/15 or 3/17 4:30-6:30PM when Musqueam is available.
2. Plenary Overview: What We Heard & Draft Principles	Tabled to next meeting.	
3. Breakout Session	Tabled to next meeting.	
4. Plenary Discussion	<p><i>Initial questions / discussion about Project Governance:</i></p> <ul style="list-style-type: none"> <li>Governance chart is not clear in how Musqueam is connected, informed, linked to other parts of the Campus Vision 2050 governance structure.</li> </ul>	Staff to review governance chart to better reflect Musqueam role in Campus Vision 2050.
5. UBC Endowment Fund	<p><i>C+CP Staff delivered a presentation, followed by discussion.</i></p> <ul style="list-style-type: none"> <li>Interest in understanding revenues from different housing streams.</li> <li>Interest in how much land development contributes to the Endowment Fund; <i>post-meeting note: approx. 25-30%.</i></li> <li>Interest in knowing the share of market housing tenanted by students.</li> <li>Interest in understanding what faculty and staff housing programs exist, how they work, who lives in them.</li> </ul>	C+CP to share link to UBC Endowment Fund summary.



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**6. Preliminary Growth Assumptions/Inputs**

*C+CP Staff delivered a presentation, followed by discussion.*

- Growth assumptions and projections should begin with an understanding of the ecological capacity and other limitations.
- For academic inputs, consider local K-12 projections and UBC's international student policy (e.g. student cap) to inform how much growth is needed.
- Future enrollment growth and associated space needs likely to slow compared to past growth.

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**7. Next Steps**

- Review/discuss draft principles discussion to be scheduled for 3/15 or 3/17 4:30-6:30PM when Musqueam is available.
  - March 23 - April 12: public consultation on draft principles.
  - April meeting to continue deeper discussion on growth assumptions.
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**Attachments**

- Meeting Presentation (*as presented*)
- UBC Endowment Fund summary website linked [HERE](#).

**UBC  
campus  
vision  
2050**



**Meeting 2 | March 9<sup>th</sup>, 2022**

**Campus Vision 2050 Community Advisory Committee**



THE UNIVERSITY OF BRITISH COLUMBIA

Campus + Community Planning

[campusvision2050.ubc.ca](https://campusvision2050.ubc.ca)



# Agenda

1. Welcome & Introductions
2. Plenary Overview: What We Heard & Draft Principles
3. Breakout Session

## **Break**

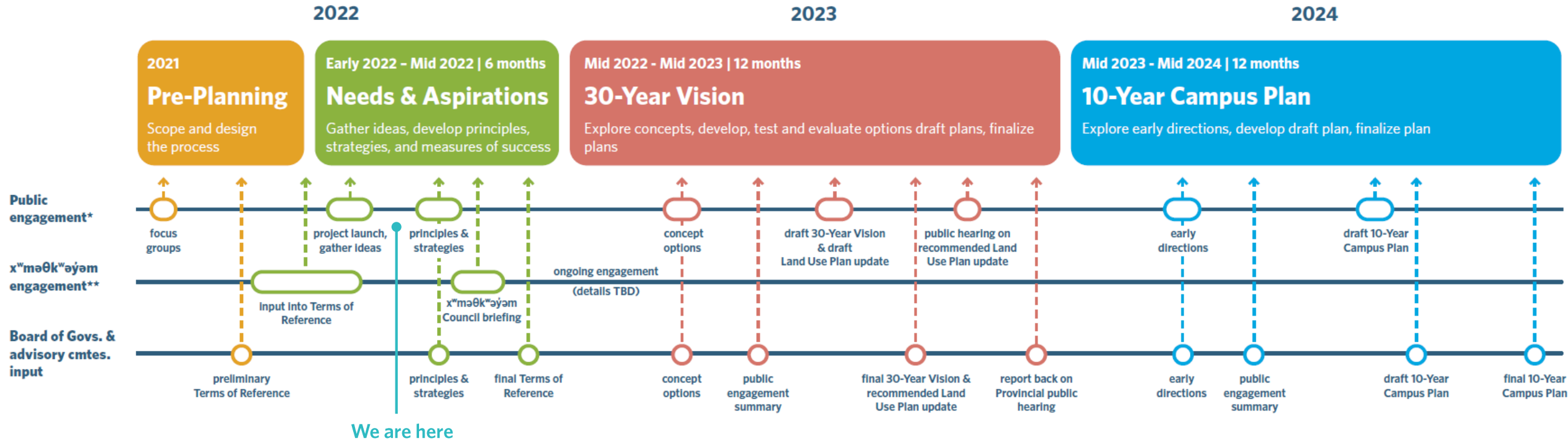
4. Plenary Discussion: Report Back
5. UBC Endowment Fund
6. Preliminary Growth Assumptions/Inputs
7. Next Steps

# Purpose

- Understand how draft principles, strategies, and growth assumptions will inform and guide Campus Vision 2050
- Review, discuss, and refine a set of early draft principles and strategies for further public input in late March/April
- Review preliminary growth inputs and assumptions for Campus Vision 2050



# Timeline



\* Includes ongoing conversations with UBC groups (faculties, AMS, GSS, staff, alumni, UNA, external agencies, others)

\*\*xʷməθkʷəy̓əm engagement aligned with UBC-Musqueam Relationship Agreement



# Upcoming Meetings

## **Meeting 3: April 18 or April 20 (In-Person)**

- Suggested Agenda: Financing Emerging Needs and Housing Action Plan Review

## **Meeting 4: May 9, May 10, or May 11 (In-Person)**

- Suggested Agenda: Final Terms of Reference Review

## **Meeting 5: Week of June 6 (In-Person)**

- Suggested Agenda: Campus Vision 2050 Charette

# 2022 Scheduling

Meeting 6: **Week of July 11 (Remote)**

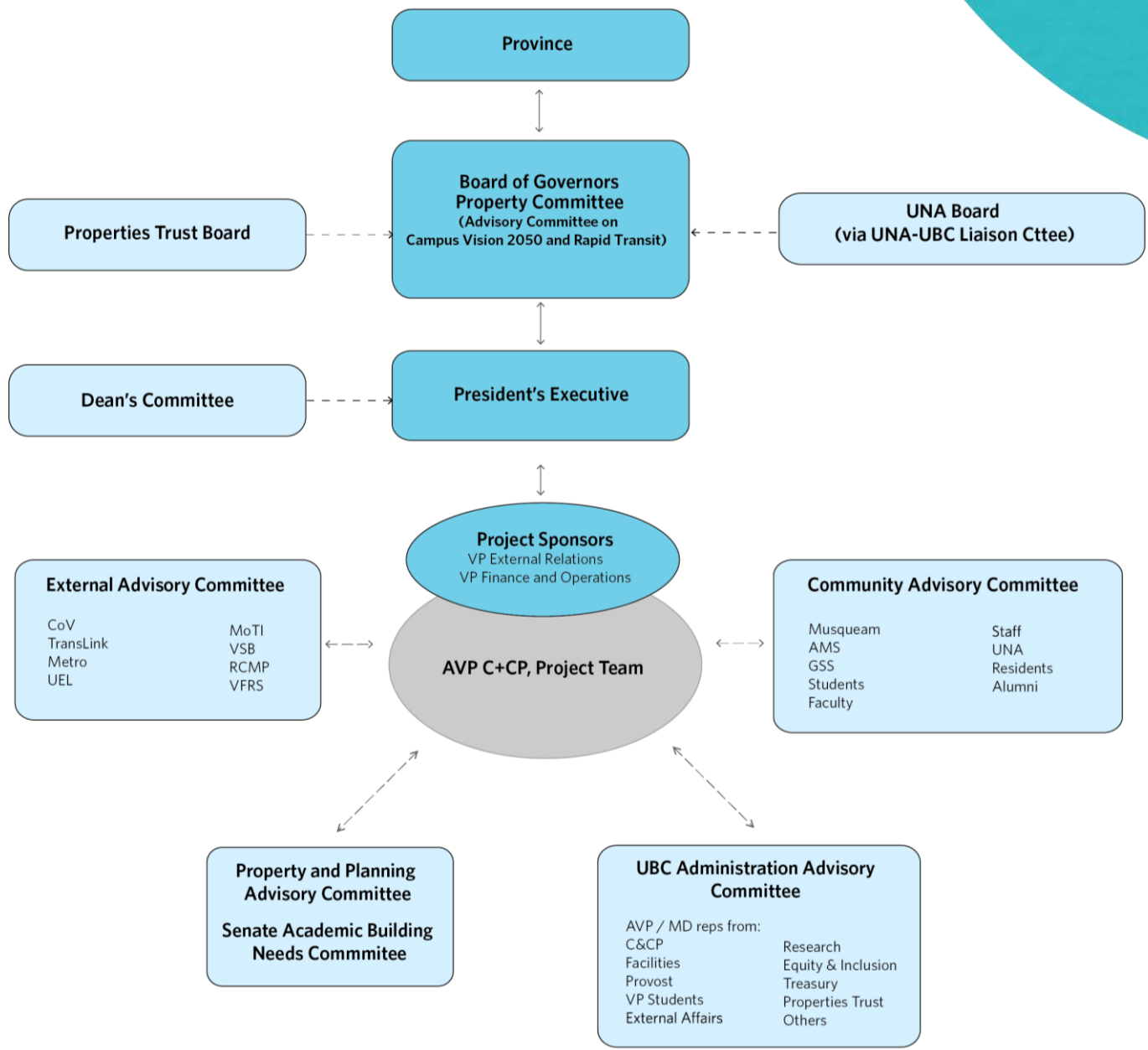
Meeting 7: **Week of August 8 (Remote)**

Meeting 8: **Week of September 12**

Meeting 9: **Week of October 17**

Meeting 10: **November 14 or November 15**

UBC-Musqueam Relationship Agreement  
Land Use Engagement



# UBC Endowment Fund

# UBC's Land

*enables excellence in support of the academic mission*

- Provides the physical land for teaching, learning and research facilities.
- Supports the people who work, study, live and play on campus through land for:
  - thriving, sustainable residential communities;
  - student housing and faculty staff rental housing;
  - industrial and community partnerships; and
  - businesses and amenities.
- Provides land for development, which generates Endowment Fund revenue.



# UBC's Land

*contributes to the endowment through the Trek Endowment*

- UBC leases its land – rather than selling it – preserving the land and revenue it generates in perpetuity.
- Sales of pre-paid 99-year residential leases and the proceeds from commercial and residential market rental pay for community infrastructure and amenities and, generate revenue for the endowment.
- Revenue from land development supports the university's mission broadly – UBC's Board of Governors determines how this money is spent.



# UBC's Land

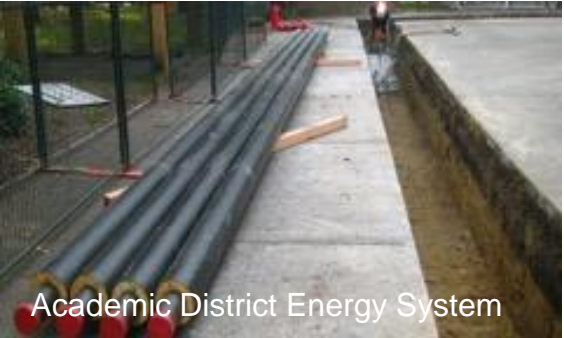
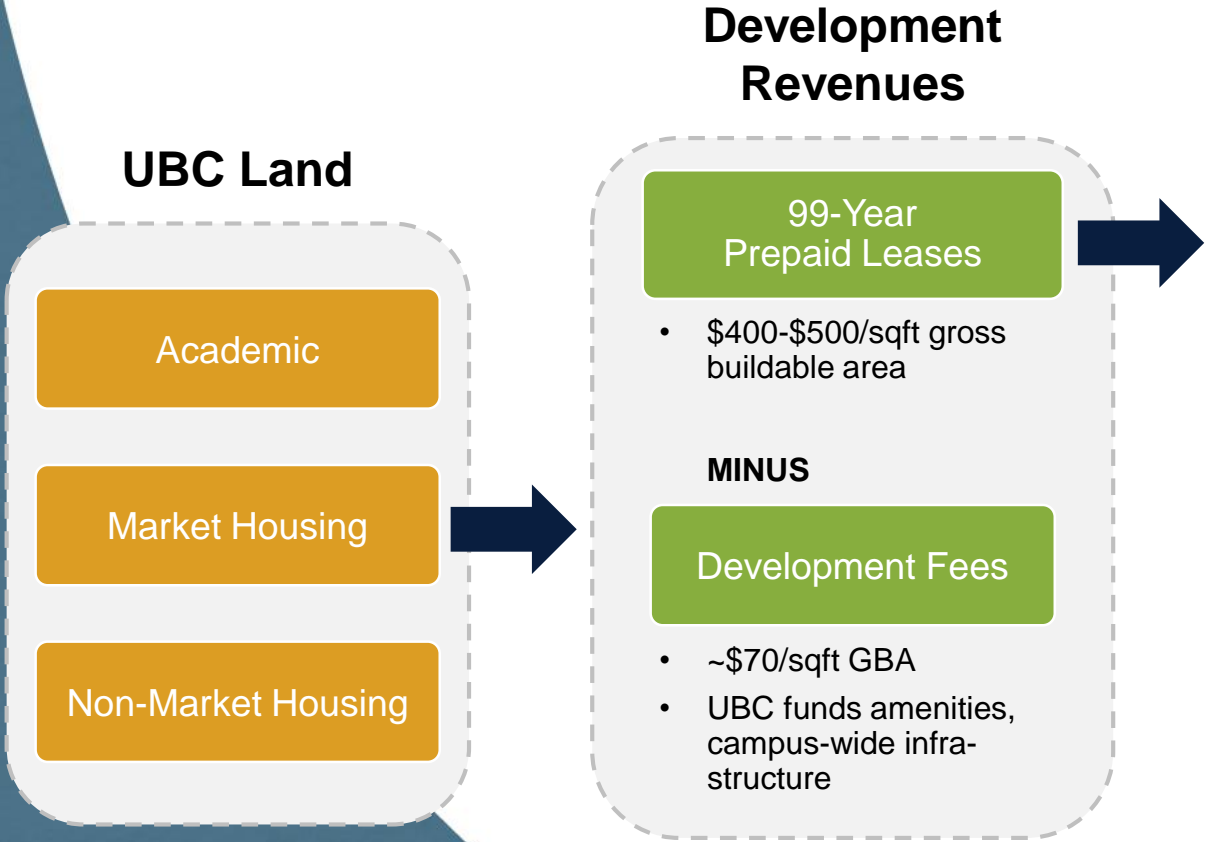
*supports teaching, learning, research*

- A portion of land endowment revenue is used to finance student and faculty housing projects including 13,000+ student beds and 841 faculty staff rental units to date.
- Income earned from land revenue supports academic needs such as:
  - academic and research excellence programs including The President's Excellence Chairs and the Hampton Fund Research Programs;
  - Student Financial Support programs; and
  - building projects including Irving K. Barber Learning Centre, the Centre for Comparative Medicine, the Iona Building, Life Sciences Centre, Allard Hall and more.
- Annually, \$53M (in fiscal 2021 dollars) from investment income on land development is allocated to strategic initiatives.
  - In the 21/22 budget the allocation was \$53.3M, including \$15M for the President's Academic Enhancement Initiative.



# UBC Land Development

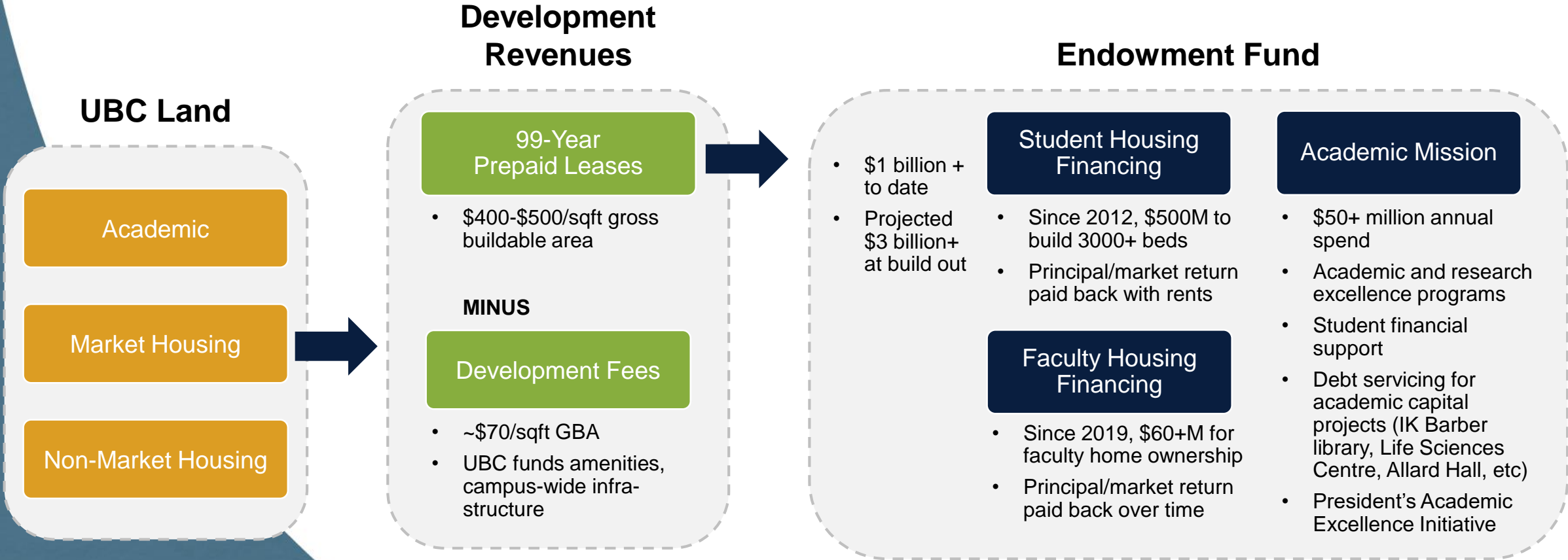
How it works





# UBC Land Development

How it works



# UBC Properties Trust

## Implement UBC's Neighbourhood Plans

Build infrastructure (parks, roads, community centres, etc)

Sell 99-year leases to third-party developers (~70% of units)

## Build, Own and Operate Rental Buildings

Build rental housing (~30% of units) and commercial space

Own and manage UBC's rental buildings (including 800 market units, 841 faculty/staff units, commercial space)

## Manage Academic Project Development

Lead project management, procurement, construction of academic buildings

# Next Steps

The background features several overlapping, curved, paper-like shapes in various colors: a teal shape on the left, a dark blue shape at the top left, a light blue shape at the top right, an orange shape on the right, and a purple shape at the bottom right. The shapes have soft, irregular edges, giving the overall composition a layered, organic feel.

[campusvision2050.ubc.ca](https://campusvision2050.ubc.ca)



# Thank you!



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